

# UNDP-GEF and Cross-Cutting Capacity Development

## INCEPTION WORKSHOP






**" Integrating Rio global environmental commitments into national priorities and needs through the improvement of information management and knowledge for planning and decision making."**

**Cuba,  
January 2018**



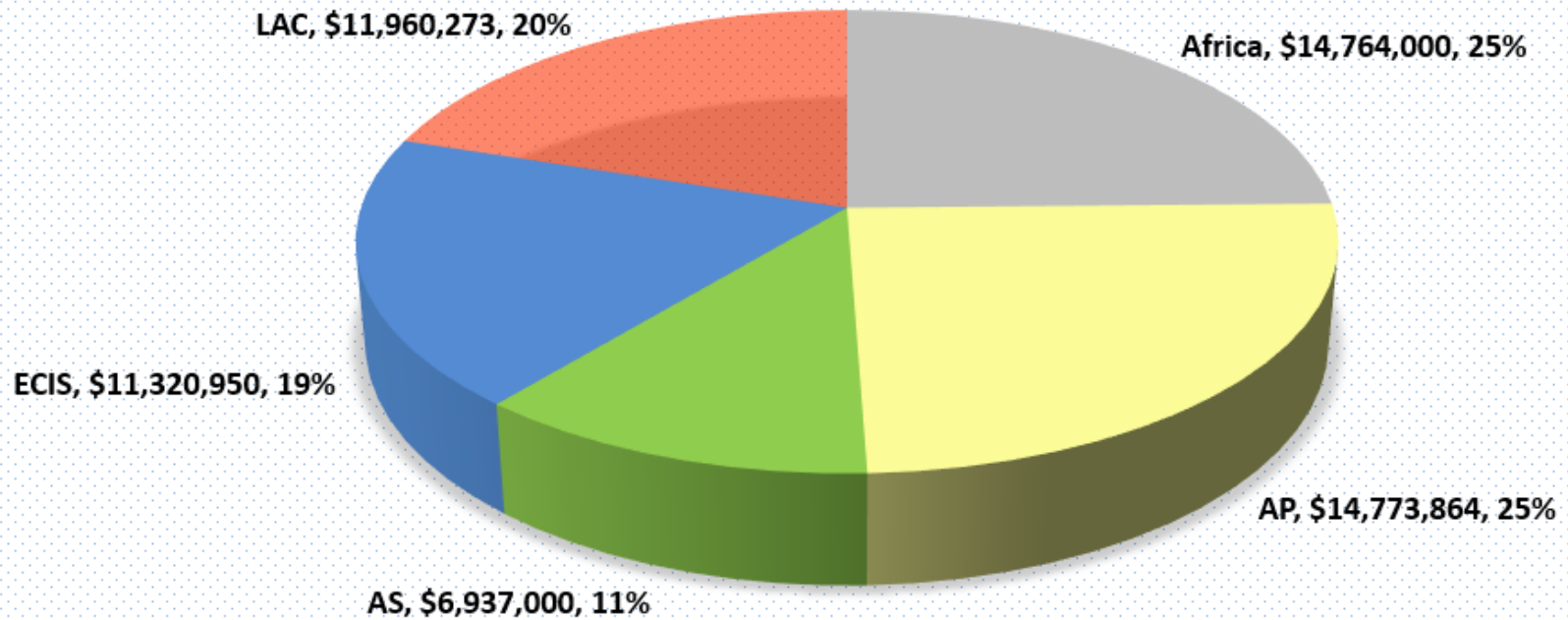
# UNDP's Global CCCD/CB2 Portfolio\*



 PIF Submitted    PPG    CEO Approved    Under Implementation    Completed

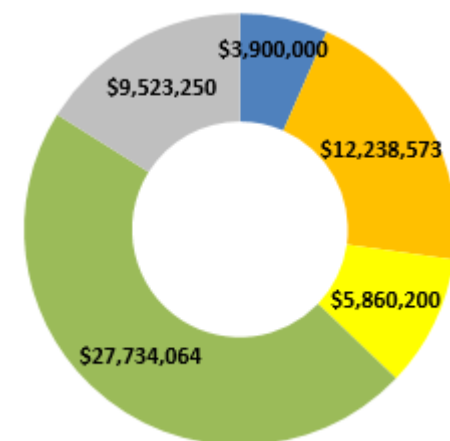
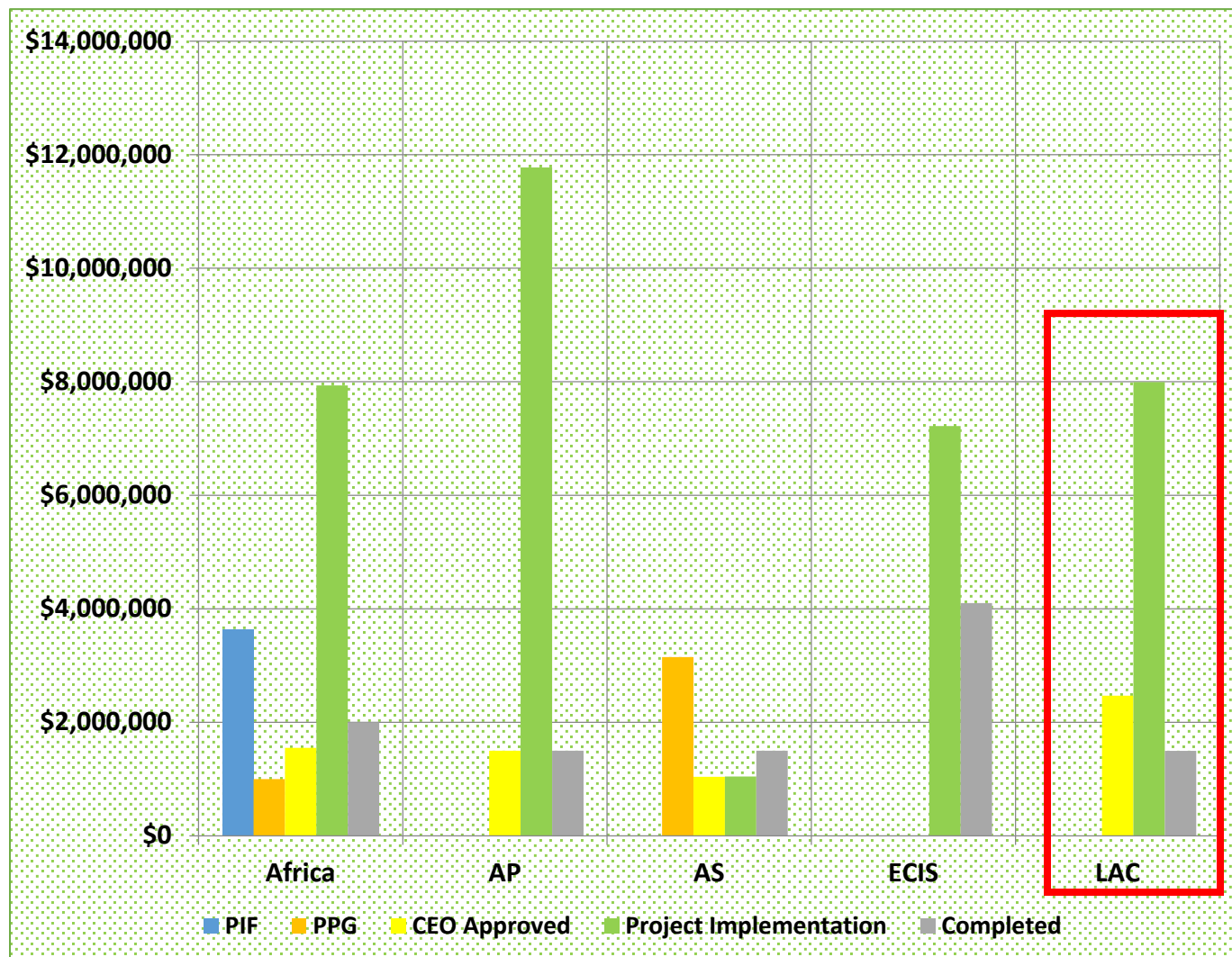
\*(Status as of 11 Jan 2018)

## CCCD Portfolio



Region	# Projects	GEF PPG \$	GEF Project \$	Total GEF Grant \$
Africa	16	\$620,000	\$15,500,000	\$16,120,000
Asia and the Pacific (AP)	18	\$512,000	\$14,261,864	\$14,773,864
Arab States (AS)	8	\$340,000	\$6,397,000	\$6,737,000
Europe and the CIS (ECIS)	16	\$526,800	\$10,794,150	\$11,320,950
<b>Latin America and the Caribbean (LAC)</b>	<b>12</b>	<b>\$464,750</b>	<b>\$11,495,523</b>	<b>\$11,960,273</b>
<b>Total</b>	<b>70</b>	<b>\$2,463,550</b>	<b>\$58,448,537</b>	<b>\$60,912,087</b>

# CCCD/CB2 portfolio by project status



# Projects	
<b>GEF-3</b>	<b>1</b>
Completed	1
<b>GEF-4</b>	<b>19</b>
Completed	19
<b>GEF-5</b>	<b>31</b>
Project Implementation	30
Completed	1
<b>GEF-6</b>	<b>19</b>
PIF	3
PPG	4
CEO Approved	5
Project Implementation	7
<b>Grand Total</b>	<b>70</b>

# CCCD Projects in Latin America and the Caribbean

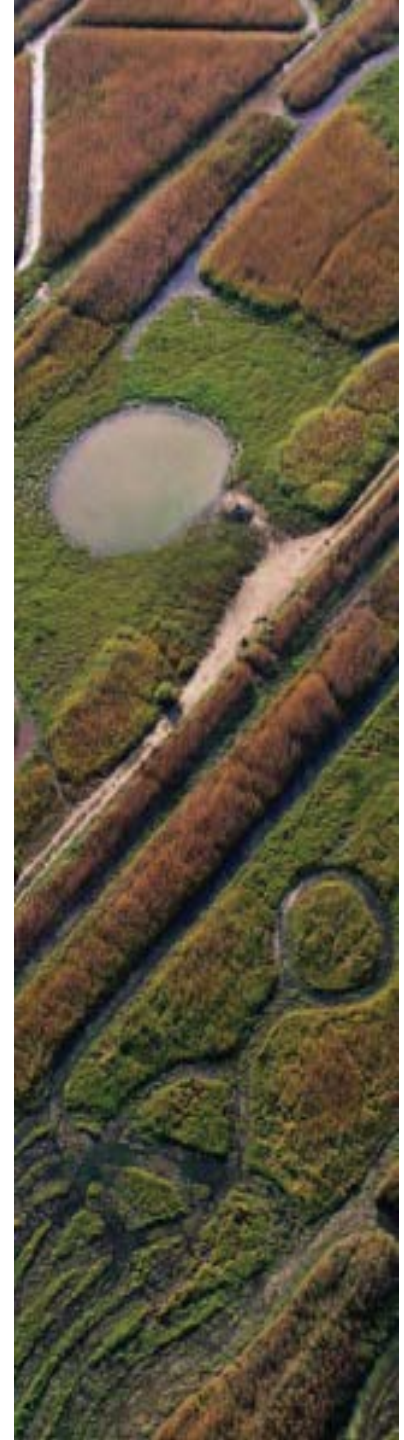
Country	Project title	GEF grant
<b>Under development:</b>		
Cuba	Integrating Rio global environmental commitments into national priorities and needs through the improvement of information management and knowledge for planning and decision making.	1,488,573
Antigua and Barbuda	Monitoring and assessment of MEA implementation and environmental trends in Antigua and Barbuda	880,000
<b>Under implementation:</b>		
Costa Rica	Capacity building for mainstreaming MEA objectives into inter-ministerial structures and mechanisms	980,000
Belize 2	Capacity-building for the strategic planning and management of natural resources in Belize	759,000
Paraguay	Capacity Development for Improved Environmental Management and Governance	880,000
Suriname	Mainstreaming global environment commitments for effective national environmental management	980,000
Guyana	Strengthening technical capacities to mainstream and monitor Rio Convention implementation through policy coordination	1,050,000
Uruguay	Improved Convention Coordination for Sustainable Growth in Uruguay (ECCOSUR)	1,862,400
Trinidad and Tobago	Capacity Development for improved management of Multilateral Environmental Agreements for global environmental benefits	1,207,800
<b>Completed:</b>		
Jamaica	Piloting natural resource valuation within environmental impact assessments	470,250
Nicaragua	Mainstreaming multilateral environmental agreements in environmental legislation	465,000
Belize	Strengthening institutional capacities for coordinating multi-sectoral environmental policies and programmes	472,500





# Cross Cutting Capacity Development

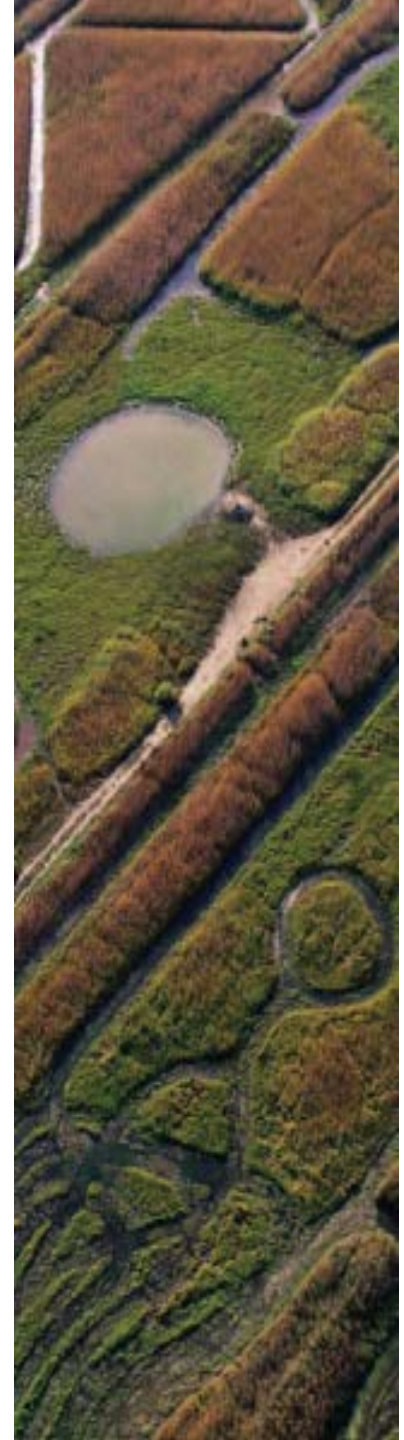
- Overall goal: To help countries meet and sustain global environmental outcomes by ***strengthening key capacities that address challenges and remove barriers common to the MEAs*** that the GEF serves, and to ***mainstream the global environment into decision making***.
- 14 years after the program was launched:
  - 73 CCCD projects (USD 63 million)
  - average project size: USD 800,000 - 1 million.
- GEF-6 CCCD allocation: \$29M
- GEF-7 CCCD allocation: \$20M?
- Set-aside, not part of STAR.
- UNDP Global portfolio managed centrally from Istanbul Regional Hub.





# CCCD Project Facts

- Builds on **National Capacity Self-Assessments (NCSAs)** of capacity development needs and targeted interventions to strengthen key individual, institutional, and systemic capacities.
- Respond directly to **national capacity development obligations** under the three Rio Conventions (CBD, FCCC and CCD).
- Structure and facilitate **learning-by-doing activities** and an **adaptive collaborative management approach** to institutionalize features of sustainability.
- Expressly **pursue synergies** and achieve cost-effectiveness.
- Strategic linkage with a number of UNDP's development policies and programmes.





# CCCD Project Focus

Analysis of the completed 153 NCSAs

Top 5 CD needs identified are:

- a. Public awareness and environmental education;
- b. Information management and exchange;
- c. Development and enforcement of policy and regulatory frameworks;
- d. Strengthening organizational mandates and structures; and
- e. Economic instruments and sustainable financing mechanisms.

These findings correlate with the capacity development obligations of the three Rio Conventions.





# GEF 6 CD objectives:

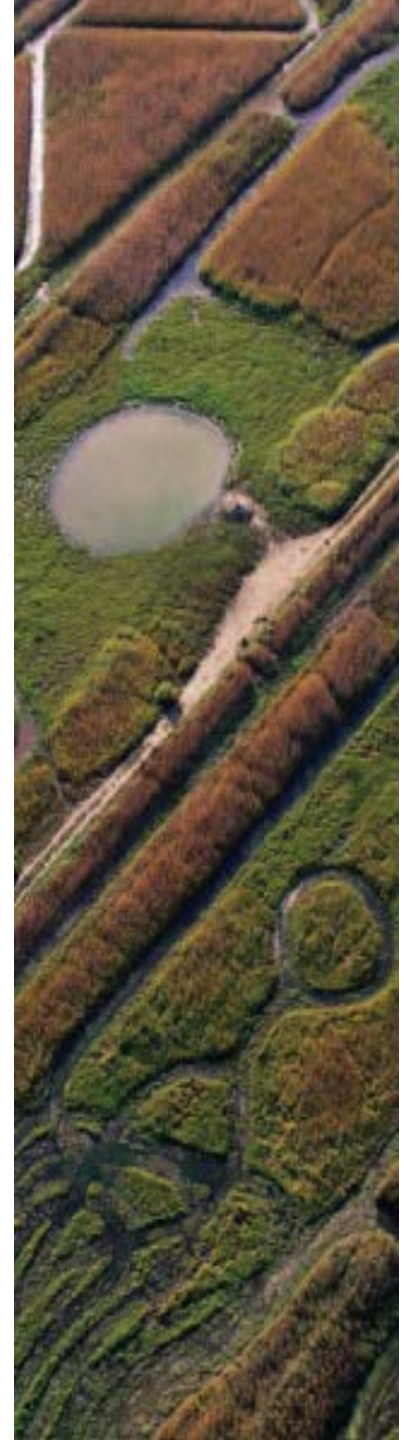
CCCD-1: Integrate global environmental needs into management information systems

**CCCD-2: Strengthen consultative and management structures and mechanism**

CCCD-3: Integrate MEAs within national policy, legislative and regulatory frameworks

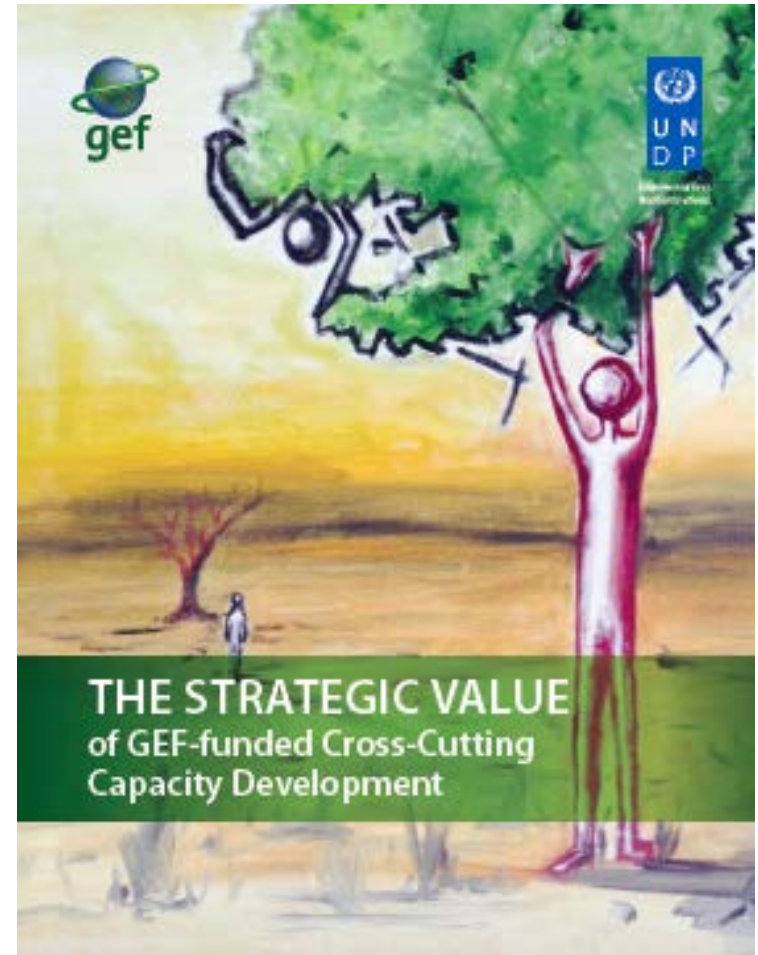
CCCD-4: Pilot innovative and financial tools

CCCD-5: Update NCSAs



# Strategic Value of CCCD

- Summary
- Foreword
- Acknowledgements
- Acronyms and Abbreviations
- Introduction
- Background
- Conceptualizing Cross-Cutting Capacity Development Projects
- 1. Cross-Cutting Capacity Development under GEF-6
- 2. Operationalizing Cross-Cutting Capacity Development
- Strategizing Cross-Cutting Capacity Development under GEF-6
- 1. UNDP Strategic Plan 2014-2017
- 2. United Nations Development Assistance Framework
- 3. Reporting to MEAs
- 4. Green Economy
- 5. Climate Resilient Development
- 6. Reducing Emissions from Deforestation and Forest Degradation
- 7. Poverty and Environment Initiative
- 8. Gender Mainstreaming and Cross-Cutting Capacity Development
- Cross-Cutting Capacity Development Criteria and Indicators
- Conclusion: Areas for Further Work
- Annexes
- Annex 1: GEF-6 Objectives and Rio Convention Decisions
- Annex 2: Objectives of Cross-Cutting Capacity Development Projects
- Annex 3: Overview of guidance material for project formulation
- Annex 4: Project Design and Development
- References



# Priorities for UNDP-GEF CCCD Projects

- **Create synergies** in the implementation of the Rio conventions and other MEAs.
- Strengthen **environmental governance**, including improving political and institutional arrangements and fostering coordination between different sectors of government and the environmental sector.
- Be **complementary** with ongoing or planned GEF initiatives in the country
- Be **consistent** with the objectives of the GEF6 CCCD Strategy
- Be **responsive** to critical gaps in countries' capacity development needs as contained in the GEF-funded National Capacity Self-Assessments (NCSA) which the countries have completed.
- Provide increased and improved **stakeholder engagement** to ensure and reinforce legitimacy.

## Priorities for UNDP-GEF CCCD Projects (continued)

- Introduce **innovative** approaches to improve implementation of the conventions.
- Be **results-based**, leading to measurable, sustainable capacity outcomes, and include a set of monitoring indicators
- Demonstrate “**transformative**” value, as well as opportunities for “**scaling-up**”.
- Move **beyond the business-as-usual models** of pursuing environmental sustainability by catalyzing synergies across programmes and projects.
- Contribute to **cost-efficiency** through promoting harmonization and operational effectiveness in Convention obligations.
- Commit to shed the internal resistance to change and be willing to adopt new and stronger modalities of engagement and collaboration.

# CCCD Results - an internal GEFSEC assessment

CCCD projects have helped or are helping countries to achieve the following results:

- Improved environmental information, monitoring and reporting;
- Improved policies, legislation and guidelines;
- Mainstreamed the implementation of MEAs in national development;
- Strengthened coordination, consultation and management approaches to implement MEAs obligations; and
- Piloted innovative economic and financial tools.



## CCCD Results (continued)

The CCCD programme is highly relevant to the GEF and its recipient countries for a number of reasons, including the following:

- (a) it builds on the GEF's National Capacity Self-Assessment, which has helped countries to assess their capacity gaps and prioritize them, and to then develop a roadmap to address the most critical capacity issues;
- (b) it provides a platform which, in many countries, has brought sectors together for the first time to address the planning and the implementation of their MEA obligations.

# Food for Thought...

- **Partnerships with other on going and related national activities**
  - Think carefully about this!
  - In many cases significant synergies, overlap and alignment between CCCD and xxx
  - For example:
    - GEF Enabling Activities
    - Other multi- or bi-lateral project interventions (e.g. BIOFIN, CBIT)
    - Etc..
- **Important to learn from lessons and best/worst practices**
- **What kind of support (both technical and administrative) do you need, and how to get it?**
- **Visibility of CCCD work**
- **Focus on tangible results and outputs**

# Thank you!

**Further Information Contact:**

**Senior Technical Advisor: [tom.twining-ward@undp.org](mailto:tom.twining-ward@undp.org)**

**Program Analyst: [eva.huttova@undp.org](mailto:eva.huttova@undp.org)**